



No.	Priority Axis / Measure / Project Fiche	Contract No.	Title of contract	Project Purpose (brief info)	Contractor's name	Beneficiary institution	Contract value (€)	IPA-NCF ratio	Date of signature	End date	Type of Contract
1.	3.3.1.1	12-7324/1	Innovation Hub: Comparative Advantage for Greater Competitiveness	Overall objective of the project is increasing competitiveness of SMEs in Northeast, Skopje and Vardar regions. Specific objectives are: a) Introducing innovative approaches in business operations of SMEs b) Improvement of innovation skills c) Creation of innovative culture in the enterprises d) Improvement of the cooperation between SMEs and scientific-research institutions	Foundation for small and medium enterprises development Kumanovo and Foundation for support of small and medium sized enterprises – Regional Enterprise Support Centre Veles	Cabinet of Deputy Prime Minister in charge of economic affairs	161.550*	86%-14%	19.12.2017	19.12.2019	Grant Contract
2.	1.2 (2.1, 2.2, 2.3)	12-7470/1	PAR /Assistance and strengthening the capacities of MISA service	This contract is aimed to support the Ministry of Administration and Information Society (MISA) to further improve the legal framework on public administration and to improve the performance of public service delivery, as well as the system of professional competences of the administration. The contract has the following 2 components: — component 1 — development of unified information system that will arrange/organise the work of all civil and public servants in the process of delivering public services through any of the current delivery channels (postal, in person, online) and/or through any future channels like mobile or other innovative delivery channels. This information system should enable institutions to align all activity flows with the existing policies and strategies, to increase control and consistency of the processes and to improve operational efficiency. Furthermore, under this component the legal framework on public administration should be improved through conducting analyses of the amended special laws related to specific administrative procedures in the context of their further harmonisation with the new law on general administrative procedure enacted in June 2015, and in line with the outcome of the administrative guillotine that was done in March 2015, — component 2 — improvement of the effectiveness and efficiency of the employees directly engaged in the delivery of administrative services by development of competence-based framework that will enable merit-based recruitment and promotion and in order to increase the citizen satisfaction with the public service delivery.	Nextsense Ltd. (MK) in consortium with: Archidata s.r.l. (IT) and ETT S.p.A. (IT)	Ministry of Information Society and Administration	414.600	90%-10%	19.12.2017	19.12.2019	Service contract
3.	2.1.2.3	12-7440/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 1	The purpose of this contract is supply, delivery, unloading, installation, integration with the existing system (if applicable), testing, training (if applicable), and putting into operation of equipment for the institutions in the area of justice and home affairs. The equipment purchased with this contract is aimed for upgrading the ICT equipment of the justice and home affairs sector institutions, also for establishment of national interoperability platform system for data exchange and cooperation between the respective institutions (Ministry of Interior, Ministry of Justice, Financial Police Office, Financial Intelligence Office, State Commission for prevention of the Corruption, Public Prosecutor's Office, Agency for management of confiscated property and Customs Administration).	Nextsense Ltd. (MK)	Ministry of Justice, Ministry of Interior	2.392.814	75%-25%	19.12.2017	19.12.2019	Supply Contract





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4.	1.4	12-7457/1	Citizens as Active Partners in Water Policy Reform	The overall objective is to contribute towards improving the involvement of civil society in the creation, implementation and subsequent monitoring of the water management policies. The specific objective is building of CSOs capacities for active and sustainable participation in the water management decision-making processes as well as protection of water consumers' rights through networking and partnership development.	Citizen Organisation FLOROZON Center for Environmental Democracy Skopje with Consumers' Organisation of Macedonia	General Secretariat	52.954*	90,91%-9,09%	19.12.2017	19.12.2019	Grant Contract
5.	1.4	12-7460/1	Building capacities to sustain the development of Local Action Groups in the EU integration processes (BUILDLAG)	Overall objective is to enhance public private partnership through transfer of knowledge, EU experience and best practices for establishment and functioning of LAGs for sustainable rural development. Specific objectives of the project are: SO1: To increase knowledge and to strengthen capacities of civil society and local authorities about sustainable functioning of LAGs through transfer of EU experience and best practices SO2: To establish functional partnership among civil society and local authorities in new LAG and its support SO3: To provide policy recommendations to promote LAGs and their benefits SO4: To raise public awareness about advantages of LAGs and EU integrated policy	Center for Promotion of Sustainable Agricultural Practices and Rural Development – CeProSARD with Asociacion Agraria Jovenes Agricultores – Granada and Local Action Group "UNA"	General Secretariat	134.360*	90,91%-9,09%	19.12.2017	19.12.2019	Grant Contract
6.	1.4	12-7451/1	Enhancing contribution and efficiency of women's entrepreneurship CSOs related to the EU integration reforms in the area of economic policy ("WE - Contribute")	The overall objective of the project is to improve the civil society response to the EU integration challenges in the field of women entrepreneurship (WE). Strategic objective of the project is to position women entrepreneurs and their organisations as one of the key social partners in the EU integration reform processes. Specific objectives are: 1. Strengthening the political participatory process in the area of WE through the establishment of the National Council for Women Entrepreneurship (NCWE); 2. Facilitating sharing of information, best practices and on-line consultation by the development of the WE-portal; 3. Enabling monitoring and feedback on the WE policies implementation through the consultation and networking activities; 4. Increasing CSO's capacities for gender mainstreaming of policy and WE advocacy via the dedicated training programmes; 5. Raising awareness on the importance of WE for the overall process of EU integration.	Foundation for Management and Industrial Research with Association of business women and GTF - Initiative for Sustainable Growth	General Secretariat	69.475*	90,91%-9,09%	19.12.2017	19.12.2019	Grant Contract
7.	2.5	12-7484/1	Supervision of the Disaster recovery data centre	The specific objective of this contract is to provide supervision service for the works contract: "Construction works for establishment of Business Continuity and Disaster recovery data centre".	SAFEGE (FR)	Ministry of Interior	141.680	100%	19.12.2017	15.12.2019	Service Contract





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8.	2.5	12-7463/1	Construction works for establishment of Business Disaster recovery data centre	The project objective in which this contract will be part is establishment of Business continuity and Disaster Recovery Data Center as a base for the future Schengen information system of the Beneficiary country. This Project encompass construction of new building for Business Continuity and Disaster Recovery Data Center with indoor and outdoor electrical installations, indoor thermo-technical installations, water supply, storm water and sewerage network, firefighting and security system installations; construction of checkpoint facility; digging up a moat protection; building an access road from the main road with horizontal and vertical traffic signalization and building of protection fence around the object.	4A-M SHPK (AL)	Ministry of Interior	3.398.473	71,72%-28,28%	19.12.2017	15.10.2019	Works Contract
9.	2.1.2.3	12-7441/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 2	The purpose of this contract is supply, delivery, unloading, installation, testing, training (if applicable), and putting into operation of face recognition system.	SECTRON DOOEL (MK)	Ministry of Interior	156.196	75%-25%	19.12.2017	15.08.2019	Supply Contract
10.	2.1.2.3	12-7442/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 3	The purpose of this contract is supply, delivery, unloading, installation, integration with the existing system (if applicable), testing, training (if applicable), and putting into operation of forensic DNA sequencing system.	Production, Trading and Services Company BIOSISTEMI MK DOOEL export-import Skopje (MK) in consortium with BIOSISTEMI Limited Liability Company for trade in goods and services (HR)	Ministry of Interior	158.800	75%-25%	19.12.2017	15.08.2019	Supply Contract
11.	2.1.2.3	12-7443/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 4	The purpose of this contract is supply, delivery, unloading, installation, integration with the existing system (if applicable), testing, training (if applicable), and putting into operation of equipment for forensic toxicology and questioned documents.	FARMA TREJD DOOEL (MK)	Ministry of Interior	122.890	75%-25%	19.12.2017	15.08.2019	Supply Contract
12.	2.1.2.3	12-7444/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 6	The purpose of this contract is supply, delivery, unloading, installation, integration with the existing system (if applicable), testing, training (if applicable), and putting into operation of photo and video equipment.	Avto Engineering Holding Group Ltd. (BG)	Ministry of Interior	74.586	75%-25%	19.12.2017	15.08.2019	Supply Contract
13.	2.1.2.3	12-7445/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 7	The purpose of this contract is supply, delivery, unloading, installation, integration with the existing system (if applicable), testing, training (if applicable), and putting into operation of equipment for forensic fingerprint analysis.	Farmahem DOOEL (MK) with the capacity provider Foster and Freeman Limited (UK)	Ministry of Interior	34.700	75%-25%	19.12.2017	15.08.2019	Supply Contract





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14.	2.1.2.3	12-7446/1	Supply of equipment for institutions in the area of justice and home affairs, LOT 8	The purpose of this contract is supply, delivery, unloading, installation, integration with the existing system (if applicable), testing, training (if applicable), and putting into operation of special forensic software/tools.	IN2 DOOEL Skopje (MK) in consortium with INsig2 Ltd. (HR)	Ministry of Interior	121.741	75%-25%	19.12.2017	15.08.2019	Supply Contract
15.	1.2 (2.4)	12-7469/1	Supply of equipment for the National Population Register in the Ministry of information society and administration, LOT1	The subject of the contract is: Lot 1: Supply, delivery, unloading, installation (including testing and training), and putting into operation by the Contractor of IT equipment (hardware and software). The IT equipment that is part of lot 1 of this contract will be used to enable immediate smooth functioning of the National Population Register and to establish secure connection between the data sources of the relevant institutions and the Population register through the interoperability platform. The purpose of this contract is to ensure uninterrupted and immediate operation of the Population Register solution through supply of the necessary equipment. This project should increase the quality of the data contained in the Register, facilitate data gathering and enable crucial institutions to provide the necessary information.	MEMETECH S.R.L (IT) in consortium with Q&T S.P.A (IT)	Ministry of Information Society and Administration	598.083	75%-25%	19.12.2017	15.07.2019	Supply Contract
16.	1.2 (2.4)	12-7477/1	Supply of equipment for the National Population Register in the Ministry of information society and administration, LOT2	The subject of the contract is: Lot 2: Supply, delivery, unloading, installation (including testing and training), and putting into operation by the Contractor of book scanners. The equipment that is subject of Lot 2 of this contract will be used to digitize the data that the Office for Management of Registers of Births, Marriages and Deaths have on paper. The purpose of this contract is to ensure uninterrupted and immediate operation of the Population register solution through supply of the necessary equipment. This project should increase the quality of the data contained in the Register, facilitate data gathering and enable crucial institutions to provide the necessary information.	Ladkani office Solutions SAL (LB)	Ministry of Information Society and Administration	36.705	75%-25%	19.12.2017	15.07.2019	Supply Contract
17.	1.4	12-7454/1	Building stronger local networks to enhance protection of Roma children rights	Overall objective of the project is support of the existing local coordination mechanism and structures mandate to promote Roma integration in advancing their capacity to establish functional implementation pathways of initiatives aiming at the protection of Roma children in line with the national and EU policy framework that addresses the integration needs of Roma. Specific objectives of this project are support the involvement of civil society, esp. Roma CSOs, in policymaking and implementation of Roma child rights protection initiatives, and enhancing the impact of the civil society in programming and monitoring key reforms in the area of Roma child rights protection.	KENTRO MERIMNAS OIKOGENIAS KAI PEDIUO /FAMILY AND CHILD CARE CENTRE (KMOP) with Association of Citizens for support of marginalized Groups Roma Resource Center - Skopje	General Secretariat	143.156*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract





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18.	1.4	12-7449/1	Gender mainstreaming in rural and agricultural development	Overall objective of the project is increased percentage of use of IPARD funds towards adaptation of agriculture in Macedonia to EU standards. Specific objectives are to support and improve efficiency of the Payment Agency in the part of delivering advisory and educational services by improving quality of information and trainings delivered to the citizens with focus on women and youth and to foster gender mainstreaming in agricultural policies and rural development in the country.	Union - National Council for Gender Equality (NSRR) with Association for Local and Rural Development and Rural Coalition Kumanovo	General Secretariat	140.121*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
19.	1.4	12-7455/1	Local Consultation Mechanisms for IPA 2 (LoCalMotion)	Overall objective of the project is to enhance the involvement of local actors in the decision making mechanisms related to EU accession process. Specific objective of the project is to increase the involvement of municipalities and local civil society organizations from four statistical regions in the programming, monitoring and implementation of IPA 2 funds.	Fondacija NGO Info-centre Skopje with Women's Organisation of Strumica	General Secretariat	56.724*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
20.	1.4	12-7450/1	Mirror to the State Report on Anti - corruption Reforms	Overall objective is to contribute to the impact of the civil society in monitoring of the key good governance reforms for further support of the country in the EU accession processes. Specific objective is to improve efficiency in civil society responses to the anti-corruption reforms related to the EU integration, through monitoring of implementation of the United Nations Convention Against Corruption (UNCAC)	Macedonian Center for International Cooperation and Balkan Civil Society Development Network	General Secretariat	132.303*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
21.	1.4	12-7459/1	Citizen centric approach to delivery of public services	Overall objective of the project is to strengthen civil society involvement in public administration reform as a priority EU integration-related reform process. Specific objective of the project is to contribute towards improving public services delivery as a prerequisite for efficient, citizen-oriented public administration.	Association for Development Center for Change Management with Association for Development Initiatives - Zenith	General Secretariat	142.285*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
22.	1.4	12-7461/1	Rural youth assisting Macedonia in EU integration	The overall objective of the project is to strengthen the voice of civil society to make them strong partners in EU integration reforms of Macedonia, through effective engagement of rural youth and their respective CSO's. Specific objective of the project is to improve implementation of public policies through structural dialogue with decision makers and to strengthen capacities of rural youth making them more competitive on the labour market.	Connecting Natural Values and People Foundation with Rural Development Network of the Republic of Macedonia and Croatian Rural Development Network and Network for Rural Development of Serbia	General Secretariat	147.000*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
23.	1.4	12-7452/1	Gender Equal EU Integration? - building the capacity of women's CSO s in FYROM	Overall objective of the project is to enhance the involvement of Women's Civil Society Organisations (WCSO) in the EU integration reforms. Specific objective is increased participation and visibility of WCSOs and prioritization of gender equality by national government in the EU integration reforms.	Insamlingsstiftelsen Kvinna till Kvinna/ Kvinna till Kvinna Foundation with Reactor Research in Action	General Secretariat	129.101*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract





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24.	1.4	12-7458/1	Inclusive Labour Markets for Sustainable Community Development	<p>Overall objectives of the project are:</p> <ul style="list-style-type: none"> <li>-Improvement of state policies related to unemployment of youth, social services and entrepreneurship, and making them in line with EU policies, through key dialogue with political actors, CSO's, business community and others. Specific objectives are:</li> <li>- Objective 1: Involving CSO's in processes for policy creation and improvement of priority sector reforms related to non-institutional care and social services for elderly people.</li> <li>- Objective 2: Matching skills of young people with labor market needs in line with EU's best practices.</li> <li>- Objective 3: Opening of key dialogue with political actors, business community and CSO's regarding their role in sustainability and inclusion through innovative and participative approach.</li> <li>- Objective 4: Providing more attractive education and training programmes by creation and use of ICT based methodologies that will lead towards new or improved processes of recognition and validation of competences.</li> </ul>	Eco Logic with Association Humanost	General Secretariat	120.574*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
25.	1.4	12-7456/1	Social inclusion through Social network among CSO and Social Entrepreneurship (4SNET)	<p>The overall objective is: to foster the inclusion and access of disadvantaged people and improvement of labour market conditions for young people. The specific objectives are:</p> <ol style="list-style-type: none"> <li>1. To improve the soft skills and qualification of disadvantaged people and young people;</li> <li>2. To increase motivation and to actively involve vulnerable groups in the employment process;</li> <li>3. To establish a cooperation of social network, promoting initiatives for quality education and employment.</li> </ol> <p>Strengthening the capacities of CSOs via social networks.</p>	Foundation for development of small and medium enterprises Kumanovo with Multi-ethnic and Non-government Women's association "LINDA"	General Secretariat	102.965*	90,91%-9,09%	19.12.2017	19.06.2019	Grant Contract
26.	1.4	12-7453/1	Building cross-sector partnership for sustainable development	<p>Overall objective of this project is to contribute towards enhanced public-private dialogue and active participation of the civil society and the business sector in achieving sustainable development as part of its EU integration process. Specific objectives are to provide framework for cross-sector partnerships in achieving Sustainable Development goals (SDGs), connected EU integration reforms. It aims to enable civil society, business and public sector to: consult each other, work together and identify priorities, and generate ideas for joint sustainable development initiatives.</p>	Association Konekt Skopje with United Nations Global Compact Network Bulgaria Association and AGORA - Center for Promotion of Civic Values Skopje	General Secretariat	144.477*	90,91%-9,09%	19.12.2017	19.03.2019	Grant Contract
27.	1.4	12-7447/1	Enhancing CSOs capacities to enforce the creation of youth policies	<p>Overall objectives of the project are: improved organizational capacity for civil society and strengthening the capacities of organized active citizens, in youth policy creation. Specific objectives are: Increased CSOs capacities in youth policy creation, introducing new technologies in youth policy creation and train CSOs how to use them and increased cooperation and transfer of know how between CSOs and other state and non-state actors relevant for youth policy creation.</p>	Youth Entrepreneurial Service Foundation and Youth Cultural Center Bitola	General Secretariat	49.080*	90,91%-9,09%	19.12.2017	19.02.2019	Grant Contract





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28.	1.4	12-7448/1	Strengthening the role of civil society in assuring Equity and Excellence in Early childhood (3E)	Overall objective of the project is to contribute to EU integration reforms by strengthening the competencies and role of civil society in assuring Equity and Excellence in Early childhood. Specific objectives are to develop a Macedonian ECEC Framework, based on/in correlation with the European Quality Framework for ECEC and to build awareness and capacities of civil society for their role in improving policies and practices in ECEC and promoting stakeholder involvement in monitoring and assuring the quality of provision.	Foundation for Education and Cultural Initiatives Step by Step with Centre for Social Initiatives Nadez and Bureau MUTANT	General Secretariat	65.610*	90,91%-9,09%	19.12.2017	19.02.2019	Grant Contract
29.	3.3.1.1	12-7326/2	SME Knowledge Accelerator	Overall objective of the project is increased absorption of EU funds (e.g. Horizon 2020, COSME, Erasmus, ENIF and other EU programmes aimed at SMEs funding). Specific objective of the project is establishment of a sustainable and efficient SME Knowledge Accelerator for increasing the capacities of SMEs for more effective use of EU funds.	Foundation for Local and IT Development – Gevgelija with Citizen Association Women's organization of Municipality of Shtip	Cabinet of Deputy Prime Minister in charge of economic affairs	155.961*	86%-14%	18.12.2017	19.12.2019	Grant Contract
30.	8.4	12-7127/1	Finalization of the Farm Accountancy Data Network	The overall objective of the project is to contribute for further upgrading of the Farm Accountancy Data Network (FADN) system according to the new EU Regulation for FADN and further improving the system of data quality check. The purpose of the project is to strengthen the capacity of the FADN Unit within the Ministry of Agriculture, Forestry and Water Economy (MAFWE) and National Extension Agency collectors (NEA) in order to improve compliance with EU Regulation for FADN system with a focus on Farm Return, Standard Results, quality system and using the FADN data.	Ministry of Agriculture, Food and Forestry Policies of the Republic of Italy	Ministry of Agriculture, Forestry and Water Economy (MAFWE)	800.000	95%-5%	18.12.2017	15.10.2019	Twinning Contract
31.	3.3.1.1	12-7330/1	WE MAKE: Women Entrepreneurship in Macedonia for Competitiveness	WEMAKE will contribute to improved policy frameworks and implementation of existing or planned policies regarding WE (woman entrepreneurship). Improved understanding and positive perceptions of women entrepreneurship by women (at least 10.000, including minority and young), as the project will reach directly over 500 young and several thousand women, as well as raising awareness of WE amongst institutions and civil society actors. The project will develop a comprehensive web portal which provides training, positive reporting and "best practices" on we, start-ups as well as export potentials.	GTF-Initiative for Sustainable Growth with Association of Business Women	Cabinet of Deputy Prime Minister in charge of economic affairs	189.658*	86%-14%	18.12.2017	19.04.2019	Grant Contract
32.	1.4	12-7149/1	Further institutionalization of structured mechanism for cooperation between the Government and the civil society	The overall objective of the project is further institutionalisation of structured mechanism/s for cooperation between the Government and the civil society. The purpose of the project is to create an improved environment for civil society through functional Council for cooperation between the Government and civil society and preparation of new Action plan (for the period 2018-2020) for the implementation of the Strategy for cooperation of the Government with civil society.	Office for Cooperation with NGOs, the Government of the Republic of Croatia	General Secretariat of the Government	250.000	95% - 5%	18.12.2017	15.12.2018	Twinning Contract





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33.	3.3.1.1	12-7323/1	Bringing the gaps between multinational companies and domestic SMEs in Macedonia	<p>The overall objective of the project is to establish and/or improve the linkages between domestic SMEs (dSMEs) – multinational companies (MNCs) operating in Macedonia, with the final goal to increase domestic business sector competitiveness. This overarching aim is broken down into specific objectives:</p> <ul style="list-style-type: none"> <li>- To better match demand and supply between dSMEs and MNCs through addressing value chain supply barriers and mapping potential value chains;</li> <li>- To upgrade capacity of dSMEs for skills foster “selling” themselves to the MNCs; identification of opportunities, building networks, and improving efficiency;</li> <li>- To reduce the technological gap between dSMEs and MNCs by improving capacity and information for standardization and licencing, elevating innovation and R&amp;D capacity, and fostering implementation of new technologies;</li> <li>- To spark networking between dSMEs and MNCs through knowledge transfer and mentoring, as well joint events.</li> </ul>	Finance think – Economic, Research and Policy institute, Skopje with Center for Change Management	Cabinet of Deputy Prime Minister in charge of economic affairs	168.580*	86%-14%	15.12.2017	16.12.2019	Grant Contract
34.	3.3.1.1	12-7326/1	Co working space for start-ups and micro/small business – CO Work Hub	Overall objective of the project is improving the ecosystem and entrepreneurial ambience for promotion of green businesses. Specific objective of this project is helping the start-ups, freelancers, micro/small businesses in the field of green business to perform better and grow.	Macedonian Green Centre with Association Center for development and promotion PROMO IDEA	Cabinet of Deputy Prime Minister in charge of economic affairs	141.561*	86%-14%	15.12.2017	16.12.2019	Grant Contract
35.	3.3.1.1	12-7328/1	SMEs Export Accelerator	The overall objective of the project is to raise SMEs competitiveness for greater country’s economy competitiveness and to pragmatically contribute in implementation of the national strategic documents on competitiveness. The specific objective of this project is to achieve country’s sustainable competitive advantage of the exports of food processing industry and to assist SMEs internationalisation, export capacity and awareness.	Organisation of Employers of Macedonia with Institute for Dynamic Development SFERA NOVA	Cabinet of Deputy Prime Minister in charge of economic affairs	122.085*	86%-14%	15.12.2017	16.12.2019	Grant Contract
36.	3.3.1.1	12-7329/1	Increasing the competitiveness of the domestic SMEs in order to improve their cooperation with foreign investors’ companies	<p>Overall objective of the project is to enable participative process for increasing the competitiveness of the domestic SMEs in order to improve their cooperation with foreign companies (especially foreign direct investors-FDIs in R. Macedonia). Specific objective of this project are:</p> <ul style="list-style-type: none"> <li>- Defined needs of the FDIs towards the domestic suppliers;</li> <li>- Raised awareness for a deficits in the knowledge/operations of the domestic companies;</li> <li>- Defined gaps in the performance of the domestic companies;</li> <li>- Improved capacities of the domestic companies and their collaboration with the foreign investors’ companies;</li> <li>- Disseminated project results and experiences;</li> <li>- Assured sustainability of the project through development of a Center for performance excellence of the SMEs.</li> </ul>	University “Ss. Cyril and Methodius”, Skopje (Faculty of mechanical Engineering / Chair of Industrial Engineering and Management) with Chamber of Commerce of R. Macedonia and Vienna University of technology – Institute of management Science, Austria	Cabinet of Deputy Prime Minister in charge of economic affairs	189.913*	86%-14%	15.12.2017	16.12.2019	Grant Contract







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37.	3.3.1.1	12-7322/1	Enhancing competitiveness of SMEs through improved innovation support (InnoSupport)	<p>Overall objective of the project: To enhance competitiveness of SMEs through stimulating the development of innovation capacities. Strategic objective of this project is to contribute the creation of strong innovation climate by promoting the concept of innovative business with world-class innovation capacity. Specific objectives are:</p> <ul style="list-style-type: none"> <li>- Develop resources, learning materials and tools for improved innovation and internationalisation competences;</li> <li>- Improve the innovation skills and qualifications of the innovation learners;</li> <li>- Facilitate access to EU programmes and innovation financing;</li> <li>- Increase awareness among the SMEs on EU funds for innovation, R&amp;D and competitiveness;</li> <li>- Promote the concept of innovative business.</li> </ul>	Youth Entrepreneurial Service Foundation with Applied Research and Communications Fund	Cabinet of Deputy Prime Minister in charge of economic affairs	90.534*	86%-14%	15.12.2017	16.06.2019	Grant Contract
38.	3.3.1.1	12-7325/1	Smart Tool for Business Management	<p>The overall objective of the project is to increase country's economy through development and implementation of SMEs business-friendly tools focused on reduced regulatory and administrative barriers by speeding up procedures and reducing costs. Specific objectives are the following:</p> <ol style="list-style-type: none"> <li>1. Encouraged and strengthened capacities of the business owners in practicing and implementation of the legal requirements for doing business in Macedonia.</li> <li>2. Increased capacities of SMEs managers to use new networking tools in the process of business management.</li> <li>3. Established strong, sustainable, and productive triple helix model of cooperation among SMEs Public Institutions and CSOs that will improve cross sectoral cooperation and will contribute towards developing strong and independent economy in the country.</li> </ol>	KOCKA Training Institute Skopje with Macedonian Development Center for Civil Organisations	Cabinet of Deputy Prime Minister in charge of economic affairs	157.459*	86%-14%	15.12.2017	16.06.2019	Grant Contract
39.	3.3.1.1	12-7327/1	Stronger Local Businesses for Global Market Challenge	<p>Overall objective is to enhance country's economy competitiveness through improved capacities of the key actors for development of joint actions for utilization of the available EU funds. Specific objectives are:</p> <ol style="list-style-type: none"> <li>1. To develop capacities of at least 10 Macedonian SMEs for utilization of the available relevant EU funding.</li> <li>2. To enhance the competitiveness and establish sustainable and long term cooperation among the key stakeholders.</li> <li>3. To improve the awareness of the targeted Macedonian SMEs on their role in boosting the county's economy.</li> </ol>	Association for sustainable development MILIEUKONTAKT MACEDONIA with Centro Estero per L'Internazionalizzazione S.c.p.a (CEIPIEMONTE S.c.p.a.)	Cabinet of Deputy Prime Minister in charge of economic affairs	174.313*	86%-14%	15.12.2017	16.06.2019	Grant Contract





No.	Priority Axis / Measure / Project Fiche	Contract No.	Title of contract	Project Purpose (brief info)	Contractor's name	Beneficiary institution	Contract value (€)	IPA-NCF ratio	Date of signature	End date	Type of Contract
40.	8.5	12-7080/1	Building the basis for the reform of the tobacco sector	<p>The purpose of this project is to increase the efficiency of tobacco farms and to support the diversification of tobacco farm income, as well as to strengthen the organization of the sector and the policy environment. The following results will be achieved:</p> <ol style="list-style-type: none"> <li>1. Typology of tobacco farms is produced;</li> <li>2. Strengths, weaknesses, opportunities for improvement of tobacco production are identified;</li> <li>3. Tobacco farm income diversification options are identified and analysed;</li> <li>4. Pilot actions to improve tobacco production and to support farm income diversification are implemented;</li> <li>5. The organization of the tobacco sector is strengthened and the position of tobacco producers enhanced;</li> <li>6. Recommendations to improve the policy environment are formulated. A roadmap to further align the tobacco sector to EU CMO regulation is produced.</li> </ol>	<p>EVOLUXER S.L. (ES) in consortium with: Asociacion Empresarial de investigacion Centro Tecnologico Agroalimentario Extremadura (CTAEX) (ES), IBERTABACO sociedad Cooperativa (ES), Cooperativas Agroalimentarias de Espana (ES) and Fundacion Global Nature (ES) and with the capacity providers: TABACOEX, SCOOP (ES) and Sociedad Cooperativa Tabaquera Comunitaria (COTABACO) (ES)</p>	<p>Ministry of Agriculture, Forestry and Water Economy (MAFWE)</p>	864.000	90%-10%	12.12.2017	19.12.2019	Service Contract
41.	1.5	12-6862/1	Supply of IT equipment for State Audit Office	<p>The subject of the contract is the supply, delivery, unloading, installation, testing and putting into operation of IT equipment (laptops, desktop computers, servers, TVs, software) for State Audit Office.</p>	<p>Trade Company for Production, Service and Trade ASSECO SEE DOOEL Skopje</p>	<p>State Audit Office</p>	162.000	75%-25%	01.12.2017	03.05.2019	Supply Contract
42.	1.5	12-6801/1	Further improvement of administrative capacities and external audit efficiency of State Audit Office	<p>Further improvement of administrative capacities and external audit efficiency of State Audit Office in order to improve the effectiveness and efficiency of the institution in the course of carrying out external audit of the public funds.</p> <p>The purpose of this project is to contribute to the overall horizontal coordination of the modernisation processes in the Public administration, to enhance public funds management and to ensure accountability and transparency in the use of public funds through improvement of the regularity (financial) and performance audit of SAO in line with ISSAI and SAO's Strategies. The project is also aimed at improvement of existing audit methodologies, establishing mechanism for pro-active role in understanding and discussion of audit reports by the Parliament and strengthening the institutional capacity for audit in areas of IT and communications.</p>	<p>National Audit Office of Republic of Bulgaria in consortium with State Audit Office of the Republic of Croatia</p>	<p>State Audit Office</p>	1.400.000	95%-5%	29.11.2017	15.12.2019	Twinning Contract





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43.	3.1.1.1	12 - 6470/1	Tailor made software development and data warehouse	<p>The overall objective of the project is to improve the State Statistical Office production of the National Accounts according the ESA 2010 framework by developing a corporate Data WareHouse (DWH) based system for economic statistics development. Solution should be developed on a platform that will not impose license expenses for SSO. The project will focus on development and put into function National Accounts Information Management System (NAIMS) composed of the following modules:</p> <ul style="list-style-type: none"> <li>- Data Collection and ETL Tools adhering to the Statistical Data and Metadata eXchange (SDMX) standard;</li> <li>- Primary DWH for Input Data Management;</li> <li>- Software tools for online analytical processing of data and production of National Accounts tables and matrices according to the ESA2010 framework for the Sectoral Approach, Goods and Services Approach and the Supply-and-Use matrices;</li> <li>- Secondary DWH for management of the aggregated and semi-aggregated data and related metadata produced by the national accountants;</li> <li>- Software tools for producing outputs according to the NAIMS requirements specifications and the SDMX standard for statistical data and metadata exchange.</li> </ul>	Comtrade System Integration doo Beograd (RS) in consortium with Dynamic Consulting doo Skopje (MK)	State Statistical Office	288.771	90%-10%	23.11.2017	15.10.2017	Service Contract
44.	6.4	12-6534/1	Strengthening the capacities for effective implementation of the Acquis in the field of nature protection	<p>The overall objective of the project is to strengthen the administrative capacity for implementation of the nature protection acquis thus providing condition for protection of environment. The project purpose is to strengthen administrative capacities of the Ministry of Environment and Physical Planning/Administration of Environment for implementation of the nature protection acquis, through development of implementing legislation, provision of training and implementation of Nature Protection legislation.</p>	Suomen ympäristökeskus SYKE (Finnish Environment Institute) in consortium with the State Service for Protected Areas (SSPA), Lithuania	Ministry Environment and Physical Planning	1.100.000	95%-5%	16.11.2017	18.11.2019	Twinning Contract
45.	8.5	12-6443/1	Supply of IT equipment, vehicles for agriculture and rural development – LOT 1 – IT equipment	<p>The subject of this contract is supply, delivery, unloading, installation, testing, training and putting into operation of IT equipment. In particular, Lot 1 refers to implementation of a private cloud solution with configuring and migrating the existing applications, services and desktops in the Ministry of Agriculture, Forestry and Water Economy (MAFWE) in a virtual environment (virtual servers, virtual desktops and virtual applications).</p>	SAGA MK d.o.o.e.l. Skopje (MK)	Ministry of Agriculture, Forestry and Water Economy (MAFWE)	1.149.683	75%-25%	09.11.2017	13.07.2019	Supply Contract
46.	8.5	12-6444/1	Supply of IT equipment, vehicles for agriculture and rural development – LOT 2 - Vehicles	<p>The subject of this contract is supply, delivery, unloading and putting into operation of terrain vehicles for MAFWE and AFSARD.</p>	AUTOMOTIVE GROUP doel (MK)	Ministry of Agriculture, Forestry and Water Economy (MAFWE)	222.858	75%-25%	09.11.2017	13.04.2019	Supply Contract





No.	Priority Axis / Measure / Project Fiche	Contract No.	Title of contract	Project Purpose (brief info)	Contractor's name	Beneficiary institution	Contract value (€)	IPA-NCF ratio	Date of signature	End date	Type of Contract
47.	11.11	12-5467/1	Supply of Laboratory Equipment for the Customs Administration,	The subject of this contract is supply, delivery, unloading, installation, testing, putting into operation and training of equipment for the Customs Laboratory for laboratory analyses of goods for establishing their nature, tariff classification, origin and value, for proper determination of customs duties and revenue collection, commercial policy, antidumping, security measures, environmental and citizens' protection.	FARMAHEM DOOEL Skopje (MK)	Customs Administration	372.650	75%-25%	27.09.2017	15.05.2019	Supply Contract
48.	12.12	12-5307/1	Upgrade of the customs clearance and inspection facilities at the road Border Crossing Kafasan	The scope of the works contract comprises of: construction of cargo customs terminal along with access roads, new customs clearance building, inspection facilities for trucks with storehouse, support facilities, public toilets, checkpoint facility, upgrade of the existing facility, indoor and outdoor electrical installations, indoor thermo-technical installations, water supply, firefighting, storm water and sewerage network with WWTP, horizontal and vertical traffic signalization and fence off the terminal.	Trade Company for construction, production, trade and hospitality ILINDEN AD Struga (MK) in consortium with the Company for production, trade, construction, hospitality and services VIA DOO export-import Vevcani, Struga (MK)	Customs Administration	1.460.464	75%-25%	18.09.2017	18.10.2019	Works Contract
49.	11.11	12-4851/1	Strengthening the operational and infrastructure capacities of the Custom administration	The overall objective of the project is to additionally strengthen the administrative capacity of the CARM and its capacity to implement the Acquis and reforms to meet the EU requirements in the area of customs and bring the country closer to the EU Market and the Customs Union. The development of effective and efficient controls (including post-clearance) and audits service of CARM allows to implement its tasks (clearance and control of goods, revenue collection, protection of the borders and the safety and security of the citizens) and to further facilitate trade by keeping a balance between trade facilitation and efficient customs control. To strengthen the institutional and administrative capacity of the CARM and to meet the EU requirements in the enforcement of the Union Acquis in the area of customs to hinder illegal trading of goods, to facilitate trade and to introduce further improvements in the area of organization and management through the implementation of adopted strategies for further development of customs operations and procedures.	Agency for European Integration and Economic Development (AEI), (AT) in consortium with the Ministry of Finance of the Republic of Lithuania (LT)	Customs Administration	1.600.000	95%-5%	22.08.2017	19.09.2019	Twinning Contract
50.	10.1	12-3731/1	Support to the consolidation of the local self- government system	The overall objective of the project is to support the consolidation of the country's local self-government system and its capacity to ensure inclusive governance and growth. This will be achieved by ensuring there is a strong link between decentralization and inclusive and sustainable local development processes, in a supportive context of fiscal decentralization. The project also aims to shift the policy focus to providing equitable access to improved local services for all citizens, through the creation of enabling legal and institutional environment.	United Nations Development Programme (UNDP)	Ministry of local self government and Ministry of Finance	2.252.941*	88,77%-11,23%	21.06.2017	19.12.2019	Direct Grant





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51.	3.1.1.1	12-2509/1	Supply of IT equipment for State Statistical Office	The subject of the contract is the supply, delivery, unloading, installation, testing and putting into operation of IT equipment (personal desktop computers) for State Statistical Office	Amc Production, Trading and Services Company, Doo Skopje (MK)	State Statistical Office	39.456	73%-27%	26.04.2017	04.12.2018	Supply Contract
52.	6.2	12-2434/1	Strengthening the capacities for effective implementation of the Acquis in the field of water quality	The overall objective of the project is to contribute to sustainable development of the country by strengthening the administrative capacities in the field of water management and to improve water quality by supporting the implementation of the water management related legislation including Directive 2007/60/EC on the assessment and management of flood risks and Climate change. The project purpose is to strengthen the administrative capacities in the area of water management by implementing the appropriate EU acquis. In particular the project will assist the national authorities in drafting the Vardar River basin management plan and in harmonising and implementing secondary legislation in the area of water monitoring and water permitting.	Umweltbundesamt GmbH Austria in a consortium with Environmental Projects Management Agency (APVA) under the Ministry of Environment of Lithuania and National Institute for Public Health and the Environment (RIVM), The Netherlands	Ministry of Environment and Physical Planning	1.200.000	95%-5%	24.04.2017	24.04.2019	Twinning Contract

\* The amount indicated refers to the Contracting Authority's contribution (IPA + national co-financing). In addition to this, the Grant Beneficiaries have to provide additional amount for financing the respective Action, forming an integral part of the total contract amount, considered as their own contribution.

Note: The respective deadline for signing of TAIB 2013 contracts was 19.12.2017

