

No.	Priority Axis / Measure / Project Fiche	Contract No.	Title of contract	Project Purpose (brief info)	Contractor's name	Beneficiary institution	Contract value (€)	IPA-NCF ratio	Date of signature by CFCD	End date	Type of Contract
1	6.4	11-20397/1	Drafting Tender Documentation for Support of Investment Activities in providing better living conditions for displaced persons of concern	The overall objective is to strength and support the local integration process and inclusion of the displaced persons (refugees and integrally displaced) and minority groups, by enhancing the state administration and implementation capacities and increasing the sustainability of their reliance.	PLANET S.A., Greece	Ministry of Labour and Social Policy (MLSP)	112,100.00	100%-0%	17.06.2014	07.07.2015	Framework Contract
2	6.4	11-22872/1	Preparation of Technical Specification for supply of equipment for the judiciary institutions	The project overall objective is to contribute in successful contracting and implementation of the IPA 2010 project aimed at strengthening the independence, accountability, transparency, professionalism and efficiency of the judiciary. The specific objective of this assignment is to prepare Technical Specification for appropriate IT hardware, software and other equipment as well as necessary items and to conduct market study and cost estimation for the specified equipment in order to perform successful contracting of the supply contract under IPA 2010 Project Fiche.	IBF - International Consulting, Belgium	Ministry of Justice of the Republic of Macedonia	40,040.00	100%-0%	10.07.2014	11.01.2015	Framework Contract
3	6.4	11-25190/1	Preparation of ToR for IPA TAIB 2012 service contract for Long- term strategy and law on climate action	Achieving coordinated approach in addressing climate change in the Beneficiary Country in accordance with EU climate policies. The specific objective of this assignment is to assist the Beneficiary institution to develop logical framework and Terms of Reference for IPA TAIB 2012 service contract for Long-term strategy and Law on Climate Action.	ACE International Consultants, Spain	Ministry of Environment and Physical Planning	56,189.00	100%-0%	22.07.2014	29.03.2015	Framework Contract
4	6.4	11-30413/1	Technical Assistance for the Evaluation Committee of IPA 2010 Sustainable Civil Society	The overall objective is to assist the Contracting Authority in the selection of best proposals (Concept Notes and Full Applications) received under Restricted Call for Proposals "Social Inclusion and Employment at local level" in line with the criteria set in the Guidelines for applicants.	Altair Asesores SL, Spain	Ministry of Labour and Social Policy and Ministry of Finance – Central Financing and Contracting Department	35,280.00	100%-0%	09.09.2014	09.01.2015	Framework Contract (global price)
5	6.4	11-31120/1	Promotion of the Ombudsman competences and enhancement of its capacities	The overall objective of the project is to enhance the capacities of the Ombudsman in protection of fundamental rights and freedoms and to further promote the visibility of the Ombudsman among the citizens and relevant institutions in line with the international and best practices	Ludwig Boltzmann Geselschaft, LBI fur Menschenrechte, Austria	Ombudsman of the Republic of Macedonia	250,000.00	100%-0%	12.09.2014	08.01.2016	Twinning light Contract
6	6.4	11-39146/1	Technical Assistance for the Evaluation Committee of the Call for proposals Grant scheme for NGO's in the field of consumer protection under IPA TAIB 2010	The overall objective is to assist the Contracting Authority in the selection of best proposals (Concept Notes and Full Applications) received under specific Call for Proposals in line with the criteria set in the Guidelines for applicants.	ACE International Consultants, Spain	Ministry of Finance – Central Financing and Contracting Department – Procurement Unit	25,740.00	100%-0%	14.11.2014	15.01.2015	Framework Contract (global price)







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7	6.1	12-3508/1	6.1 - Support to the Implementation of Gender Equality (SIGE projet)	Assist the adoption, implementation and enforcement of Acquis in particular areas where assistance is necessary; Build the capacities with regards to gender equality, as key human rights and fundamental freedoms.	The Administration of United Kingdom of Great Britain and Northern Ireland, Commission for Equality in Labour and Employment (CITE), Portugal; Gender Equality Department, Ministry of Labour; Romania	Ministry of Labour and Social Policy MLSP	900,000.00	95%-5%	06.05.2015	06.11.2016	Twinning Contract
8	6.9	12-4724/1	6.9 - Technical assistance for projects preparation for the Bureau of Metrology	The purpose of the project is to provide support to the Bureau of Metrology for effective implementation of IPA 2012/2013 Project "Private Sector Development" – Component 3.2.	Transtec SA, Belgium	Bureau of Metrology	76,445.00	100%-0%	17.06.2015	27.10.2015	Framework Contract (global price)
9	6.9	12-4688/1	Technical Assistance for preparation of blueprints for project designs and drafting tender dossiers for the works at the road border crossing Tabanovce and the road border crossing Kafasan	The global objective of the project is to contribute to the facilitation of cross border procedures and enforcement of the legislation through the update of the customs customs clearance and inspection facilities, thus enabling better services to the benefit of the economic operators to move their goods faster across the border and enhancing protection of the county and the society.	Planet S.A.	Customs Administration	178,450.00	100%-0%	16.06.2015	07.09.2016	Framework Contract (global price)
10	2.3	12-6298/1	Developing an advanced intelligence gatering and analysis sustem in the fight against organized crime	Developing an Intelligence-led policing concept within central, regional, and local police services and regional Centres for border affairs in the Bureau for Public Security	Agency for Integration and Economic Development AEI, Austria	Ministry of Interior/Bureau for Public Security	900.000,00	95%-5%	24.08.2015	07.09.2017	Twinning Contract
11	6.9	12-6744/1	Strengtening the administrative capacities on central and local level for transposition and implementing new Industrial Emissions Directive 2010/75/EU	The project purpose is to strengthen administrative capacities of the Ministry of Environment and Physical Planning/Administration of Environment and Local-self Government Units, for transposition and implementation of new Industrial Emissions Directive 2010/75/EU (IED).	Umweltbundesamt GmbH(Environment Agency Austria) and Galician Regional Ministry of Environment,Spatial planning and Infrastructures	Ministry of Environment and Physical Planning/Administration of Environment	900.000,00	95%-5%	14.09.2015	31.03.2017	Twinning Contract
12	6.9	12-6876/1	Technical assistance for testing the functionality and the interconnectivity of the Customs IT Systems in the Customs Administration	The purpose of the project is to assist Customs Administration to ensure: fulfilment of the conformance to the EU requirements, verification of suitability of interfaces between the CDEPS, currently under development and the New Computerised Transit System (NCTS) and the Integrated Tariff Environment (ITE) Systems of the EU and the interoperability with: the Import Control System (ICS), Export Control System (ECS) and Excise Movement and Control System (EMCS) of the EU.	Danish Management A/S	Customs Administration	146.040,00	100%-0%	17.09.2015	18.10.2016	Framework Contract (global price)







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13	2.3	12-8240/1	Strengthening the Rule of law	The overall objective of the Twinning project consists of following activities: - Enhance administrative capacities and effectiveness of the departments of the Ministry of Justice (as well as to be in line with the EU standards); - To provide assistance and guidance in implementation of the EU acquis in the accession process; - Increase knowledge and awareness of judges, court staff, lawyers and prosecutors about human rights standards under the European Convention on Human rights (hereinafter – ECHR), European Court of Human Rights (hereinafter – ECtHR) judgements - stipulate the application of the human rights standards in the Beneficiary Country (hereinafter – BC); - Increase knowledge and awareness of judges, court staff, lawyers and prosecutors about the Court of Justice of the European Union (hereinafter – CJEU).	The Ministry of justice of the Republic of Latvia and the Ministry of justice of the Republic of Croatia	Ministry of Justice of Republic of Macedonia	1.000.000,00	95%-5%	09.11.2015	20.09.2017	Twinning Contract
14	1.1	12-8422/1	Strengthening the medium term budgeting for effective public financial management	Improving the effectiveness of medium-term budget planning, programme budgeting and budget classification and fiscal reporting, that will contribute to formulating sustainable medium term fiscal planning and strengthening fiscal discipline and credibility.	HAUS Finnish Institute of Public Management Ltd	Ministry of Finance	1.100.000,00	95%-5%	13.10.2015	30.11.2017	Twinning Contract
15	4.6	12-8525/1	Further strengthening of AFSARD and preparing the Agency for the programming period 2014-2020	Increasing the capacity of the AFSARD in the implementation of accredited IPARD measures and of the measures to be accredited as well as to support AFSARD in the preparation for accreditation of new measures	The Netherlands Enterprise Agency (NEA) of the Ministry of Economic Affairs, Slovenian Agency of the Republic of Slovenia for Agricultural Markets and Rural Development (AAMRD) Estonian Agricultural Registers and Information Board (Paying Agency)	Ministry of Agriculture, Forestry and Water Economy and AFSARD	1.550.000,00	95%-5%	16.11.2015	15.09.2017	Twinning Contract
16	6.9	12-8655/1	Support for efficient prevention and fight against fraud and irregularities of EU funds	The project purpose is to improve the strategic, legislative, institutional framework and methodology for more efficient fight against fraud and irregularities of EU funds. Also, the aim of the project is to strengthen the leading co-ordination role of the AFCOs Dept. at Financial Police and to enhance the analytical and investigative skills of the staff for prevention, detection and fight against fraud and irregularities.	Central Project Management Agency, Ministry of finance of the Republic of Lithuania, Special Investigation Service of the Republic of Lithuania, Financial Crime Investigation Service under the Ministry of Interior of the Republic of Lithuania	18.05.2016	250.000,00	100%-0%	20.11.2015	20.06.2016	Twinning Light Contract







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17	6.9	12-8654/1	Support of Prevention and Protection against Discrimination	The overall objective of the project is to build the capacities for improvement implementation of the international and European Union standards and recommendations in area of prevention and protection against anti-discrimination	The Ministry of Health, Social Services and Equality Institute of Women and for Equal Opportunities, Madrid Spain	Ministry of Labour and Social Policy	250.000,00	100%-0%	20.11.2015	20.07.2016	Twinning Contract
18	2.1	12-8637/1	Supply of harware, software and other equipment/items for Ministry of justice web-based systems	Supply, delivery, unloading, installation, putting into operation, testing of hardware and software as well as training of stuff in the Beneficiary institution	Ultra d.o.o. Skopje in consortium with EDUSOFT d.o.o. Skopje	Ministry of Justice	143.500,00	75%-25%	19.11.2015	25.08.2016	Supply Contract
19	4.1	12-8656/1	Agriculture Information System upgrade and establishment of data exchange systems MAFWE and other relevant institutions	The purpose of the project is to provide technical assistance to the MAFWE and other relevant institutional structures to further upgrade the Agriculture Information System and strengthen the national capabilities in generation of better quality administrative and statistical data, improve their exchange, access and analysis for the purposes of operative decision making and strategic planning of agricultural and rural development policies as well as for the needs of non-governmental beneficiaries.	Sinergise d.o.o, Ljubljana Slovenia	Ministry of Agriculture, Forestry and Water Economy	668.500,00	90%-10%	20.11.2015	01.08.2017	Service Contract
20	6.9	12-7817/1	Technical assistance for development of a national strategy on Industrial property 2016-2018	The purpose of the project is to provide efficient and quality support to the authorities having competences in the field of Intellectual Property Rights, to strengthen the institutional and administrative capacity of the State Office of Industrial Property, to provide efficient and quality support to the authorities having competences in the field of Intellectual Property Rights.	AECOM International development Europe	State Office of Industrial Property.	149.760,00	100%-0%	26.10.2015	25.09.2016	Framework Contract (global price)
21	6.3	12-8472/1	Strengthening the enforcement of intellectual property rights	To strengthen the institutional and administrative capacity of the State Office of Industrial Property, to provide efficient and quality support to the authorities in the beneficiary country having competences in the field of Intellectual Property Rights. The project will strengthen the operational capacity of Custom Administration (CA) to fight against infringements of Intellectual Property Rights, according to their legal competences.	Danish Patent and Trademark Office	Ministry of Economy (State Office of Industrial Property) and Customs Administration	1.398.093,00	95%-5%	16.11.2015	18.07.2017	Twinning Contract
22	2.2	12-8694/1	Supply of equipment for the system for monitoring media content (SMMC) for the purposes of the Agency for Audio and Audiovisual Media Services	The subject of the contract is the supply, delivery, unloading, installation, configuration, testing, training and putting into operation by the Supplier of Hardware and software system for monitoring of media content	ASSECO SEE DOOEL Skopje in consortium with SALVIOL Svetovanje doo	Agency for Audio and Audio-visual Media Services	839.608,00	75%-25%	20.11.2015	11.06.2017.	Supply Contract
23	6.9	12-8608/1	Developing proposals for implementation of contemporary integrated information system for public finance management	Improving the effectiveness of medium-term budget planning, programme budgeting and budget classification and fiscal reporting, that will contribute to formulating sustainable medium term fiscal planning and strengthening fiscal discipline and credibility.	PLANET AE Greece	Ministry of Finance	232.225,00	100%-0%	18.11.2015	30.11.2017	Framework Contract (global price)







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24	6.2	12-8709/1	Strengthening the capacities for implementation of Natura 2000	The purpose of the Contract is to assist the Beneficiary country to carry out the preparation of establishment of Nature 2000 network.	Particip GmbH in consortium with Teamnet Business Solutions d.o.o, Epsilon S.A, Danube Delta National Institute for research and development	Ministry of Environment and Physical Planning	1.178.300,00	90%-10%	20.11.2015	01.02.2017	Service Contract
25	5.1	12-8617/1	Implementation of the legislation on mutual recognition of professional qualifications	The project purpose is to harmonize the national legislation on mutual recognition of professional qualifications with the acquis communautaire and to strengthen institutional capacities for implementation of the adopted legislation.	Lattanzio Advisory S.p.A. in consortium with National centre for TVET Development (CNDIPT)	Ministry of education and science	1.096.900,00	90%-10%	19.11.2015	19.11.2017	Service Contract
26	3.1	12-8718/1	Strengthening the administrative capacities for implementation of the legal framework for bankruptcy and liquidation of companies	Strengthening the institutional capacity for the implementation of the laws on bankruptcy and liquidation in order to identify and overcome the administrative weaknesses arising from the implementation.	Pohl Consulting & Associates (DE) in consortium with Ernst & Young Advisory Services (E & Y) (BE)	Ministry of Economy	1.309.050,00	90%-10%	20.11.2015	20.11.2017	Service Contract
27	6.9	12-8712/1	Enhancing the quality assurance and verification of expenditures functions in Central Financing and Contracting Department (CFCD) in the Ministry of Finance as Contracting Authority for programmes financed under IPA Components I, III and IV	To increase the effectiveness and efficiency of quality control function and verification of expenditures of Grant contracts in Central Financing and Contracting Department (CFCD) for improving the management, implementation and monitoring of the portfolio of projects financed under the IPA instrument (IPA Components I, III and IV).	Aide A La Decision Economique SA, Belgium	Central Financing and Contracting Department (CFCD), Ministry of Finance	273.495,00	100%-0%	20.11.2015	20.11.2017	Framework Contract (fee based)
28	6.9	12-8561/1	Expert support for describing functionalities of the "Tailor-made software development and data warehouse for economic statistics"	To provide an expert support in the preparation of Terms of Reference for the Service Contract "Support to the State Statistical Office for corporate data warehouse – DWH for economic statistics development.	ADE, Belgium	State Statistical Office	44.190,00	100%-0%	17.11.2015	17.03.2016	Framework Contract (global price)
29	5.2	12-8715/1	Local Integration of Refugees, Internally Displaced Persons and Minority Groups	To enhance the state administration and implementation capacities for further strengthening and supporting the local integration process and inclusion of the residential and / or non-residential displaced persons (refugees and internally displaced) and minority groups (Roma), as well increasing the sustainability of their reliance.	Eptisa Southeast Europe d.o.o. (RS), Belgrade, Serbia	Ministry of Labour and Social Policy	746.000,00	90%-10%	20.11.2015	11.07.2017	Service Contract (fee based)







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30	1.2	12-8675/1	Europe Aid/136-625/ID/ACT/MK - Putting people first	Institutional mechanisms and protocols in place for "open local government data" approach that will improve transparency, democratic control, citizen participation and thus efficiency of local government services. Improved CSOs capacities to understand/use/ask for "open smart data" as crucial part of modern policy and decision are making approach at local level that enables structural/transparent CSOs participation in policies creating and decision making process. Open local governments and state institutions in drafting of blue print guidelines as basis for grater CSOs/citizens engagement, further enables better transparency, participation, liability and impact measurement of policies.	Centre for Change Management - CCM and Centre for Sustainable Development - ALKA	General Secretariat of Republic of Macedonia	138.791,88	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract
31	1.2	12-8664/1	Europe Aid/136-625/ID/ACT/MK - Building sustainable CSOsthrough cooperation and strategic lobbying management for enhanced participative policy and decision making	To assess the state of play of participation and cooperation among the CSOs (civil associations and social partners) in the existing mechanisms for participative decision making. To identify the weaknesses both of the LESC process and the CSOs stakeholders. To build up skills for advocating and lobbying management, i.e. to improve the conditions for CSOs to influence the joint decision making processes at local and at national level. To increase CSOs knowledge about the mechanisms of joint decision making in LESCs and tocontribute in the social and civil dialogue building, where authorities, including local ones, should promote the civil associations to have particularly active role, as one of the criteria for full EU membership.	Trade Union of Workers in the Agro-industrial Complex of Republic of Macedonia (Agro- sindikat)	General Secretariat of the Republic of Macedonia	71.432,35	88,89%- 11,11%	20.11.2015	21.02.2017	Grant Contract
32	1.2	12-8673/1	Europe Aid/136-625/ID/ACT/MK - Civil Society Powered by Businesses and Citizens	The purpose of this contract is to create systematic and long-term infrastructure to assist CSOs in strengthening relations with businesses and citizens, to engage the business community in strategic support to CSOs and local communities.	Association Konekt Skopje	General Secretariat of the Republic of Macedonia	125.352,17	88,89%- 11,11%	20.11.2015	21.03.2017	Grant Contract
33	1.2	12-8666/1	Europe Aid/136-625/ID/ACT/MK - Building local capacity for youth policy development	Implementation of National Youth Strategy to local level according to the local needs and priorities, promotion of cooperation of CSOs and municipality policy makers, capacity building of all stakeholders for creation and implementation of youth local policies, establishing of joint forums for development, monitoring and implementation of youth programs and creation public opinion.	Youth Entrepreneurial Service Foundation (YES Foundation) Macedonia	General Secretariat of the Republic of Macedonia	63.635,38	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract
34	1.2	12-8666/1	Europe Aid/136-625/ID/ACT/MK - Building local capacity for youth policy development	To enable a transition from non – for profit to undertaking commercial tourist activity.	The Regional Environmental Centre for Central and Eastern Europe (REC) Country Office Macedonia	General Secretariat of the Republic of Macedonia	115.979,36	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract







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35	1.2	12-8672/1	Europe Aid/136-625/ID/ACT/MK - Financial sustainability of NGOs through cooperation with the business sector	The purpose of this contract is to contribute to sustainability of civil society in Macedonia through raised financial independence of NGOs. Also, improving the financial sustainability of NGOs through increased cooperation with the business sector.	Foundation for Development and Culture Dauti, Skopje	General Secretariat of Republic of Macedonia	116.988,48	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract
36	1.2	12-8669/1	Europe Aid/136-625/ID/ACT/MK - Civil society in action for equality!	Strengthening the inter-institutional cooperation for prevention and fight against discrimination at local level as well as raising awareness on antidiscrimination legislation and promoting the concept of equality.	Association for Democratic Initiatives (ADI), Gostivar	General Secretariat of Republic of Macedonia	118.091,00	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract
37	1.2	12-8665/1	Europe Aid/136-625/ID/ACT/MK - Civil Society for European Integration	To strengthen the capacity of CSOs in Macedonia to support the EU reforms, advocate for EU integration and become watchdog for EU related policy processes.	Association Centre for Intercultural Dialogue, Kumanovo	General Secretariat of the Republic of Macedonia	92.683,71	88,89%- 11,11%	20.11.2015	21.01.2017	Grant Contract
38	1.2	12-8668/1	Europe Aid/136-625/ID/ACT/MK - Youth Workers United	To improve the legal framework on youth work and implement effective policies regarding youth work; To strengthen the capacity of youth CSO's for sustainable development and facilitate the networking process of youth workers; To build on best practice and know how sharing for youth work policy development on the regional level.	Youth Cultural Center - Bitola (YCC - Bitola)	General Secretariat of the Republic of Macedonia	120.527,40	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract
39	1.2	12-8667/1	Europe Aid/136-625/ID/ACT/MK - Organizational Capacity Building to Aid Disabled Persons in Macedonia	To promote and enhance partnerships between various CSO's, public institutions and the private sector, with the aim of building capacities to improve social services, networks, and work and learning space designs to achieve full human rights and participation of persons with disabilities in society through public – private – CSO dialogue and action	PREDA - Foundation for Sustainable Economic Development PREDA Plus, Prilep	General Secretariat of the Republic of Macedonia	121.700,95	88,89%- 11,11%	20.11.2015	21.05.2017	Grant Contract
40	1.2	12-8674/1	Europe Aid/136-625/ID/ACT/MK - Social contracting for sustainability	Improvement of the national legislation and policies by developing mechanisms for social contracting in the field of social welfare in Republic of Macedonia	SOS Detsko Selo Macedonia, Skopje	General Secretariat of Republic of Macedonia	126.531,90	88,89%- 11,11%	20.11.2015	19.11.2015	Grant Contract
41	1.2	12-8671/1	Europe Aid/136-625/ID/ACT/MK - Towards Reformed Public Funding for CSOs	The project purpose is contribution to sustainable civil society based on domestic financial report and contribution to improved financial legal environment for CSOs.	Macedonian Center for International Cooperation (MCIC)	General Secretariat of Republic of Macedonia	134.234,65	88,89%- 11,11%	20.11.2015	19.11.2015	Grant Contract



